

Saab restated financial information

Effects related to the new organizational structure



SAAB

Changed organizational structure to drive profitable growth

Organisational changes

- Six business areas became four; S&S and IPS merged into remaining BA structure
- Combitech operating in a BA independent role
- New group function for Operational Excellence created

Objectives and rationale

- Clearer connection between Businesses and Saab's defined core areas
- Enhanced product life cycle, P&L responsibility, increased focus on support and recurring business for product owners
- Simplified customer interface and eliminated internal interfaces
- Improved efficiency for gross margin expansion and reduced operating expenses
- Operational Excellence to develop and support organization in all aspects of efficiency

Pro forma figures

- Restated financial figures representing the new organisation is attached for the period 2019-Q2 2021
- Saab Kockums not affected by the structural changes
- Combitech figures impacted by adding operational units and staff



New BA and BU structure as of July 1, 2021



