

Press release 27 May 2025

Saab's Capital Markets Day 2025: Well-positioned for future growth

At its Capital Markets Day today in Karlskoga, Sweden, Saab presents an update on its strategic priorities and progress towards capturing future growth and ensuring delivery on customer commitments. This will be achieved through continued capacity expansion, investments in digital transformation and accelerated future capabilities.

Follow the presentations live today 08:30 CEST at www.saab.com/cmd. The webcast will be available to view afterwards.

"Saab remains committed to leading the way in an uncertain geopolitical security landscape. Going forward, we will continue to scale up our operations and will accelerate the development of future capabilities. We are well-positioned to further capture market opportunities while executing on our strong order backlog. This is a solid foundation for long-term growth and sustainable value creation," says Micael Johansson, President and CEO of Saab.

At the Capital Markets Day, Saab elaborates on key focus areas:

- **Scaling up.** Saab will ensure delivery on customer commitments by continuing to ramp up capacity, driven by industrialisation and automation, underpinned by resilient supply chains.
- **Focused market expansion.** Saab will continue to drive growth focusing on the core areas of its portfolio with a multi-domestic approach targeted at key markets. Further partnerships and M&A will strengthen the company's strategic position and technological leadership.
- **Accelerating future capabilities.** Saab takes an innovative approach to reduce lead times and time-to-market in key areas: air and naval autonomy, AI-based command and control systems, distributed sensors and advanced weapons. Saab's digital transformation will focus on software-driven, data-centric, and AI-technology.
- **An empowered workforce.** Saab is fast-growing and successful at attracting top talent internationally and in Sweden, where it is now

Contacts

Merton Kaplan
Head of Investor Relations
+46 (0)734 182 071
merton.kaplan@saabgroup.com

Mattias Rådström
Head of Media Relations
+46 (0)734 180 018
presscentre@saabgroup.com



the country's largest employer of engineers. As the company grows, focus on culture remains strong to ensure employees stay empowered to contribute to Saab's mission of keeping people and societies safe.

Saab reiterates its medium-term financial targets for the period 2023-2027, last updated in February 2025, while continuing to see strong future growth opportunities:

- **Sales growth:** organic sales growth of around 18% (compound annual growth rate, CAGR).
- **Operating income:** operating income growth higher than organic sales growth.
- **Operational cash flow:** Cash conversion of minimum 60%, (cumulative for the 5-year period).

Speakers during the Capital Markets Day include Micael Johansson, CEO and President, Anna Wijkander, CFO, Görgen Johansson, Head of business area Dynamics and Carl-Johan Bergholm, Head of business area Surveillance.

Saab is a leading defence and security company with an enduring mission, to help nations keep their people and society safe. Empowered by its 25,000 talented people, Saab constantly pushes the boundaries of technology to create a safer and more sustainable world. Saab designs, manufactures and maintains advanced systems in aeronautics, weapons, command and control, sensors and underwater systems. Saab is headquartered in Sweden. It has major operations all over the world and is part of the domestic defence capability of several nations.

Saab AB (publ)
SE-581 88 Linköping
Sweden

Registration no.: 556036-0793