SAAB AB

CDP Corporate Questionnaire 2026 *“EXTRACT”*

Word version

Important: this export excludes unanswered questions
This document is an export of your organization’s CDP questionnaire response. It contains all data points for questions that are answered or in progress. There may be questions or data points that you have been requested to provide, which are missing from this document because they are currently unanswered. Please note that it is your responsibility to verify that your questionnaire response is complete prior to submission. CDP will not be liable for any failure to do so.
Read full terms of disclosure

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09/16/2026, 07:52 am

Contents

C1. Introduction ..... Error! Bookmark not defined.

(1.1) In which language are you submitting your response? ..... **Error! Bookmark not defined.**

(1.2) Select the currency used for all financial information disclosed throughout your response. ..... **Error! Bookmark not defined.**

(1.3) Provide an overview and introduction to your organization. ..... **Error! Bookmark not defined.**

(1.4) State the end date of the year for which you are reporting data. For emissions data, indicate whether you will be providing emissions data for past reporting years. ..... **Error! Bookmark not defined.**

(1.4.1) What is your organization's annual revenue for the reporting period? ..... **Error! Bookmark not defined.**

(1.5) Provide details on your reporting boundary. ..... **Error! Bookmark not defined.**

(1.6) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)? ..... **Error! Bookmark not defined.**

(1.7) Select the countries/areas in which you operate. ..... **Error! Bookmark not defined.**

(1.21) For which transport modes will you be providing data? ..... **Error! Bookmark not defined.**

(1.24) Has your organization mapped its value chain? ..... **Error! Bookmark not defined.**

(1.24.1) Have you mapped where in your direct operations or elsewhere in your value chain plastics are produced, commercialized, used, and/or disposed of? ..... **Error! Bookmark not defined.**

C2. Identification, assessment, and management of dependencies, impacts, risks, and opportunities **9**

(2.1) How does your organization define short-, medium-, and long-term time horizons in relation to the identification, assessment, and management of your environmental dependencies, impacts, risks, and opportunities? 9

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C3. Disclosure of risks and opportunities ..... Error! Bookmark not defined.

(3.1) Have you identified any environmental risks which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future? ... **Error! Bookmark not defined.**

(3.1.1) Provide details of the environmental risks identified which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future. ... **Error! Bookmark not defined.**

(3.1.2) Provide the amount and proportion of your financial metrics from the reporting year that are vulnerable to the substantive effects of environmental risks. ... **Error! Bookmark not defined.**

(3.5) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)? ... **Error! Bookmark not defined.**

(3.6) Have you identified any environmental opportunities which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future? ... **Error! Bookmark not defined.**

(3.6.1) Provide details of the environmental opportunities identified which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future. ... **Error! Bookmark not defined.**

(3.6.2) Provide the amount and proportion of your financial metrics in the reporting year that are aligned with the substantive effects of environmental opportunities. ... **Error! Bookmark not defined.**

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(4.1.1) Is there board-level oversight of environmental issues within your organization? ... 20

(4.1.2) Identify the positions (do not include any names) of the individuals or committees on the board with accountability for environmental issues and provide details of the board's oversight of environmental issues. ... 20

(4.2) Does your organization's board have competency on environmental issues? ... **Error! Bookmark not defined.**

(4.3) Is there management-level responsibility for environmental issues within your organization? ... 22

(4.3.1) Provide the highest senior management-level positions or committees with responsibility for environmental issues (do not include the names of individuals). ... 22

(4.5) Do you provide monetary incentives for the management of environmental issues, including the attainment of targets? ... **Error! Bookmark not defined.**

(4.5.1) Provide further details on the monetary incentives provided for the management of environmental issues (do not include the names of individuals). ... **Error! Bookmark not defined.**

(4.6) Does your organization have an environmental policy that addresses environmental issues? ... 24

(4.6.1) Provide details of your environmental policies. ... 24

(4.10) Are you a signatory or member of any environmental collaborative frameworks or initiatives? ... **Error! Bookmark not defined.**

(4.11) In the reporting year, did your organization engage in activities that could directly or indirectly influence policy, law, or regulation that may (positively or negatively) impact the environment? ... 26

(4.11.1) On what policies, laws, or regulations that may (positively or negatively) impact the environment has your organization been engaging directly with policy makers in the reporting year? ..... **Error! Bookmark not defined.**

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(4.12) Have you published information about your organization's response to environmental issues for this reporting year in places other than your CDP response? 28

(4.12.1) Provide details on the information published about your organization's response to environmental issues for this reporting year in places other than your CDP response. Please attach the publication. 28

C5. Business strategy 31

(5.1) Does your organization use scenario analysis to identify environmental outcomes? 31

(5.1.1) Provide details of the scenarios used in your organization's scenario analysis. 31

(5.1.2) Provide details of the outcomes of your organization's scenario analysis. ..... **Error! Bookmark not defined.**

(5.2) Does your organization's strategy include a climate transition plan? ..... **Error! Bookmark not defined.**

(5.3) Have environmental risks and opportunities affected your strategy and/or financial planning? ..... **Error! Bookmark not defined.**

(5.3.1) Describe where and how environmental risks and opportunities have affected your strategy. ..... **Error! Bookmark not defined.**

(5.3.2) Describe where and how environmental risks and opportunities have affected your financial planning. ..... **Error! Bookmark not defined.**

(5.4) In your organization's financial accounting, do you identify spending/revenue that is aligned with your organization's climate transition? ..... **Error! Bookmark not defined.**

(5.4.1) Quantify the amount and percentage share of your spending/revenue that is aligned with your organization's climate transition. ..... **Error! Bookmark not defined.**

(5.4.2) Quantify the percentage share of your spending/revenue that was associated with eligible and aligned activities under the sustainable finance taxonomy in the reporting year. ..... **Error! Bookmark not defined.**

(5.4.3) Provide any additional contextual and/or verification/assurance information relevant to your organization's taxonomy alignment. ... **Error! Bookmark not defined.**

(5.5) Does your organization invest in research and development (R&D) of low-carbon products or services related to your sector activities? ..... **Error! Bookmark not defined.**

(5.5.8) Provide details of your organization's investments in low-carbon R&D for transport-related activities over the last three years. ..... **Error! Bookmark not defined.**

(5.10) Does your organization use an internal price on environmental externalities? ..... **Error! Bookmark not defined.**

(5.10.1) Provide details of your organization's internal price on carbon. ..... **Error! Bookmark not defined.**

(5.11) Do you engage with your value chain on environmental issues? ..... **Error! Bookmark not defined.**

(5.11.1) Does your organization assess and classify suppliers according to their dependencies and/or impacts on the environment? ..... **Error! Bookmark not defined.**

(5.11.2) Does your organization prioritize which suppliers to engage with on environmental issues? ..... **Error! Bookmark not defined.**

(5.11.5) Do your suppliers have to meet environmental requirements as part of your organization's purchasing process? ..... **Error! Bookmark not defined.**

(5.11.6) Provide details of the environmental requirements that suppliers have to meet as part of your organization's purchasing process, and the compliance measures in place. ..... **Error! Bookmark not defined.**

(5.11.7) Provide further details of your organization's supplier engagement on environmental issues. ..... **Error! Bookmark not defined.**

(5.11.9) Provide details of any environmental engagement activity with other stakeholders in the value chain. ..... **Error! Bookmark not defined.**

(5.13) Has your organization already implemented any mutually beneficial environmental initiatives due to CDP Supply Chain member engagement? **Error! Bookmark not defined.**

C6. Environmental performance - Consolidation approach ..... Error! Bookmark not defined.

(6.1) Provide details on your chosen consolidation approach for the calculation of environmental performance data. ..... **Error! Bookmark not defined.**

C7. Environmental performance - Climate change ..... Error! Bookmark not defined.

(7.1) Is this your first year of reporting emissions data to CDP? ..... **Error! Bookmark not defined.**

(7.1.1) Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data? ..... **Error! Bookmark not defined.**

(7.1.2) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year? ..... **Error! Bookmark not defined.**

(7.1.3) Have your organization's base year emissions and past years' emissions been recalculated as a result of any changes or errors reported in 7.1.1 and/or 7.1.2? ..... **Error! Bookmark not defined.**

(7.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions. ..... **Error! Bookmark not defined.**

(7.3) Describe your organization's approach to reporting Scope 2 emissions. ..... **Error! Bookmark not defined.**

(7.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1, Scope 2 or Scope 3 emissions that are excluded from your disclosure of climate-related data? ..... **Error! Bookmark not defined.**

(7.5) Provide your base year and base year emissions. ..... **Error! Bookmark not defined.**

(7.6) What were your organization's gross global Scope 1 emissions in metric tons CO2e? ..... **Error! Bookmark not defined.**

(7.7) What were your organization's gross global Scope 2 emissions in metric tons CO2e? ..... **Error! Bookmark not defined.**

(7.8) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions. ..... **Error! Bookmark not defined.**

(7.9) Indicate the verification/assurance status that applies to your reported emissions. ..... **Error! Bookmark not defined.**

(7.9.1) Provide further details of the verification/assurance undertaken for your Scope 1 emissions, and attach the relevant statements. ... **Error! Bookmark not defined.**

(7.9.2) Provide further details of the verification/assurance undertaken for your Scope 2 emissions and attach the relevant statements. ..... **Error! Bookmark not defined.**

(7.9.3) Provide further details of the verification/assurance undertaken for your Scope 3 emissions and attach the relevant statements. ..... **Error! Bookmark not defined.**

(7.10) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year? ..... **Error! Bookmark not defined.**

(7.10.1) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year. ..... **Error! Bookmark not defined.**

(7.10.2) Are your emissions performance calculations in 7.10 and 7.10.1 based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure? ..... **Error! Bookmark not defined.**

(7.12) Does your organization have significant land sector activities in its operations or value chain? ..... **Error! Bookmark not defined.**

(7.13) Does your organization choose to account for and report technological CO2 removals or captured CO2 with geologic storage, or have you done so in previous years? ..... **Error! Bookmark not defined.**

(7.15) Does your organization break down its Scope 1 and/or Scope 2 emissions by greenhouse gas type? ..... **Error! Bookmark not defined.**

(7.15.1) Break down your total gross global Scope 1 and Scope 2 emissions by greenhouse gas type and provide the source of each used global warming potential (GWP). ..... **Error! Bookmark not defined.**

(7.16) Break down your total gross global Scope 1 and 2 emissions by country/area. ..... **Error! Bookmark not defined.**

(7.17) Indicate which gross global Scope 1 emissions breakdowns you are able to provide. ..... **Error! Bookmark not defined.**

(7.17.1) Break down your total gross global Scope 1 emissions by business division. ..... **Error! Bookmark not defined.**

(7.19) Break down your organization's total gross global Scope 1 emissions by sector production activity in metric tons CO2e. ..... **Error! Bookmark not defined.**

(7.20) Indicate which gross global Scope 2 emissions breakdowns you are able to provide. ..... **Error! Bookmark not defined.**

(7.20.1) Break down your total gross global Scope 2 emissions by business division. ..... **Error! Bookmark not defined.**

(7.21) Break down your organization's total gross global Scope 2 emissions by sector production activity in metric tons CO2e. ..... **Error! Bookmark not defined.**

(7.22) Break down your gross Scope 1 and Scope 2 emissions between your consolidated accounting group and other entities included in your response. ..... **Error! Bookmark not defined.**

(7.23) Is your organization able to break down your emissions data for any of the subsidiaries included in your CDP response? ..... **Error! Bookmark not defined.**

(7.26) Allocate your emissions to your customers listed below according to the goods or services you have sold them in this reporting period. ..... **Error! Bookmark not defined.**

(7.27) What are the challenges in allocating emissions to different customers, and what would help you to overcome these challenges? ..... **Error! Bookmark not defined.**

(7.28) Do you plan to develop your capabilities to allocate emissions to your customers in the future? ..... **Error! Bookmark not defined.**

(7.29) What percentage of your total operational spend in the reporting year was on energy? ..... **Error! Bookmark not defined.**

(7.30) Select which energy-related activities your organization has undertaken. 37
(7.30.1) Report your organization's energy consumption totals (excluding feedstocks) in MWh. ..... **Error! Bookmark not defined.**
(7.30.6) Select the applications of your organization's consumption of fuel. ..... **Error! Bookmark not defined.**
(7.30.7) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type. ..... **Error! Bookmark not defined.**
(7.30.9) Provide details on the electricity, heat, steam, and cooling your organization has generated and consumed in the reporting year. .... **Error! Bookmark not defined.**
(7.30.14) Provide a breakdown by country/area of your electricity/heat/steam/cooling consumption in the reporting year. ..... **Error! Bookmark not defined.**
(7.30.15) Provide details on the electricity purchases that were accounted for at a zero or near-zero emission factor in the reporting year. .. **Error! Bookmark not defined.**
(7.30.17) Provide details of your organization's low-carbon heat, steam, and cooling purchases in the reporting year by country/area. ..... **Error! Bookmark not defined.**
(7.35) Provide any efficiency metrics that are appropriate for your organization's transport products and/or services. ..... **Error! Bookmark not defined.**
(7.45) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations. ..... **Error! Bookmark not defined.**
(7.50) Provide primary intensity metrics that are appropriate to your indirect emissions in Scope 3 Category 11: Use of sold products from transport. ..... **Error! Bookmark not defined.**
(7.52) Provide any additional climate-related metrics relevant to your business. ..... **Error! Bookmark not defined.**
(7.53) Did you have an emissions target that was active in the reporting year? ..... **Error! Bookmark not defined.**
(7.53.1) Provide details of your absolute emissions targets and progress made against those targets. ..... **Error! Bookmark not defined.**
(7.54) Did you have any other climate-related targets that were active in the reporting year? ..... **Error! Bookmark not defined.**
(7.54.2) Provide details of any other climate-related targets, including methane reduction targets. ..... **Error! Bookmark not defined.**
(7.54.3) Provide details of your net-zero target(s). ..... **Error! Bookmark not defined.**
(7.55) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases. ..... **Error! Bookmark not defined.**
(7.55.1) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings. .. **Error! Bookmark not defined.**
(7.55.2) Provide details on the initiatives implemented in the reporting year in the table below. ..... **Error! Bookmark not defined.**
(7.55.3) What methods do you use to drive investment in emissions reduction activities? ..... **Error! Bookmark not defined.**
(7.74) Do you classify any of your existing goods and/or services as low-carbon products? ..... **Error! Bookmark not defined.**
(7.74.1) Provide details of your products and/or services that you classify as low-carbon products. ..... **Error! Bookmark not defined.**
(7.75) Provide tracking metrics for the implementation of low-carbon transport technology over the reporting year. ..... **Error! Bookmark not defined.**

(7.79) Has your organization retired any project-based carbon credits within the reporting year? ..... **Error! Bookmark not defined.**

(7.79.1) Provide details of the project-based carbon credits retired by your organization in the reporting year. ..... **Error! Bookmark not defined.**

C10. Environmental performance - Plastics ..... Error! Bookmark not defined.

(10.1) Do you have plastics-related targets? ..... **Error! Bookmark not defined.**

(10.2) Indicate whether your organization engages in the following activities. ..... **Error! Bookmark not defined.**

(10.5) Provide the total weight of plastic packaging sold and/or used and indicate the raw material content. ..... **Error! Bookmark not defined.**

(10.5.2) Is any of your packaging designed in compliance with design for recycling and/or composting guidelines? ..... **Error! Bookmark not defined.**

(10.5.3) Indicate the reusability and recyclability of the plastic packaging you sold and/or used. ..... **Error! Bookmark not defined.**

(10.5.4) Provide the proportion of product delivered through reuse models. ..... **Error! Bookmark not defined.**

C11. Environmental performance - Biodiversity ..... Error! Bookmark not defined.

(11.2) What actions has your organization taken in the reporting year to progress your biodiversity-related commitments? ..... **Error! Bookmark not defined.**

(11.3) Does your organization use biodiversity indicators to monitor performance across its activities? ..... **Error! Bookmark not defined.**

(11.4) Does your organization have activities located in or near to areas important for biodiversity in the reporting year? ..... **Error! Bookmark not defined.**

(11.4.1) Provide details of your organization's activities in the reporting year located in or near to areas important for biodiversity. ..... **Error! Bookmark not defined.**

C13. Further information & sign off ..... Error! Bookmark not defined.

(13.1) Indicate if any environmental information included in your CDP response (not already reported in 7.9.1/2/3, 8.9.1/2/3/4, and 9.3.2) is verified and/or assured by a third party? ..... **Error! Bookmark not defined.**

(13.1.1) Which data points within your CDP response are verified and/or assured by a third party, and which standards were used? ..... **Error! Bookmark not defined.**

(13.3) Provide the following information for the person that has signed off (approved) your CDP response. ..... **Error! Bookmark not defined.**

C2. Identification, assessment, and management of dependencies, impacts, risks, and opportunities

(2.1) How does your organization define short-, medium-, and long-term time horizons in relation to the identification, assessment, and management of your environmental dependencies, impacts, risks, and opportunities?

Short-term

(2.1.1) From (years)

0

(2.1.3) To (years)

1

(2.1.4) How this time horizon is linked to strategic and/or financial planning

Saab's Sustainability Strategy contains group-wide science-based targets approved by the Science-Based Targets initiative during 2022 and 2024 (net zero targets). For scope 1 and 2 this is to achieve a 42 % reduction by 2030, from the base year 2020, aiming for a yearly reduction of at least 4.2 %. We break down the science-based targets for 2030 to annual targets and activities throughout our organisation so that Business Areas and Business Units in the organisation contribute to the group-wide objective. The emissions are measured and reported annually as one of Saab's overall Performance metrics (KPIs). This time horizon has been chosen to align with Group Sustainability Strategy, CSRD/ESRS and is also aligned with our internal climate targets.

Medium-term

(2.1.1) From (years)

2

(2.1.3) To (years)

5

(2.1.4) How this time horizon is linked to strategic and/or financial planning

Saab's Sustainability Strategy and science-based targets are incorporated in Saab's Business Plan, which has a 5-year focus and is revised each year. In addition this time horizon has been chosen to align with Group Sustainability Strategy, CSRD/ESRS and is also aligned with our internal climate targets.

Long-term

(2.1.1) From (years)

6

(2.1.2) Is your long-term time horizon open ended?

Select from:

☑ No

(2.1.3) To (years)

30

(2.1.4) How this time horizon is linked to strategic and/or financial planning

As Saab's science-based targets were approved by the Science-Based Targets initiative during 2022 and we have committed to Race to Zero for 2050 we have a robust long-term time perspective. 2024 we got approval of our net zero target for submission, to be achieved by latest 2050, thereby expanding the horizon (term) of our existing targets. In addition, our climate risk and opportunity assessments performed within the TCFD framework have defined long-term as greater than 6 years, up until 2050.
[Fixed row]

(2.2) Does your organization have a process for identifying, assessing, and managing environmental dependencies and/or impacts?

	Process in place	Dependencies and/or impacts evaluated in this process
	Select from: ☑ Yes	*Select from:* ☑ Both dependencies and impacts

[Fixed row]

(2.2.1) Does your organization have a process for identifying, assessing, and managing environmental risks and/or opportunities?

	Process in place	Risks and/or opportunities evaluated in this process	Is this process informed by the dependencies and/or impacts process?
	Select from: ☑ Yes	*Select from:* ☑ Both risks and opportunities	*Select from:* ☑ Yes

[Fixed row]

(2.2.2) Provide details of your organization's process for identifying, assessing, and managing environmental dependencies, impacts, risks, and/or opportunities.

Row 1

(2.2.2.1) Environmental issue

Select all that apply

☑ Climate change

(2.2.2.2) Indicate which of dependencies, impacts, risks, and opportunities are covered by the process for this environmental issue

Select all that apply

☑ Dependencies

☑ Impacts

☑ Risks

☑ Opportunities

(2.2.2.3) Value chain stages covered

Select all that apply

☑ Direct operations

☑ Upstream value chain

☑ Downstream value chain

☑ End of life management

(2.2.2.4) Coverage

Select from:

☑ Partial

(2.2.2.5) Supplier tiers covered

Select all that apply

☑ Tier 1 suppliers

(2.2.2.7) Type of assessment

Select from:

☑ Qualitative and quantitative

(2.2.2.8) Frequency of assessment

Select from:

☑ More than once a year

(2.2.2.9) Time horizons covered

Select all that apply

☑ Short-term

☑ Medium-term

☑ Long-term

(2.2.2.10) Integration of risk management process

Select from:

☑ Integrated into multi-disciplinary organization-wide risk management process

(2.2.2.11) Location-specificity used

Select all that apply

☑ Site-specific

☑ Sub-national

(2.2.2.12) Tools and methods used

Enterprise Risk Management

☑ Enterprise Risk Management

☑ ISO 31000 Risk Management

International methodologies and standards

☑ ISO 14001 Environmental Management Systems

Other

☑ External consultants
☑ Internal company methods
☑ Materiality assessment
☑ Scenario analysis

(2.2.2.15) Risk types and criteria considered

Acute physical

☑ Drought
☑ Tornado
☑ Wildfires
☑ Heavy precipitation (rain, hail, snow/ice)
☑ Flood (coastal, fluvial, pluvial, ground water)
☑ Storm (including blizzards, dust, and sandstorms)

Chronic physical

☑ Heat stress
☑ Water stress
☑ Sea level rise
☑ Changing wind patterns
☑ Temperature variability
☑ Increased severity of extreme weather events
☑ Changing temperature (air, freshwater, marine water)
☑ Changing precipitation patterns and types (rain, hail, snow/ice)

Policy

☑ Changes to international law and bilateral agreements
☑ Changes to national legislation
☑ Changes to regulations of existing products and services

Market

☑ Changing customer behavior
☑ Lack of availability and/or increased cost of certified sustainable material
☑ Lack of availability and/or increased cost of raw materials

☑ Uncertainty in market signals

Reputation

☑ Increased concern and/or negative feedback from partners and stakeholders

Technology

☑ Transition to lower emissions technology and products

☑ Transition to water intensive, low carbon energy sources

Liability

☑ Non-compliance with regulations and legislation

(2.2.2.16) Partners and stakeholders considered

Select all that apply

☑ NGOs

☑ Customers

☑ Employees

☑ Investors

☑ Suppliers

☑ Regulators

☑ Local communities

(2.2.2.17) Has this process changed since the previous reporting year?

Select from:

☑ No

(2.2.2.18) Further details of process

Each business area and group function identifies and manages risks within its organization in line with Saab Group's risk management processes and policies. Risks are identified and managed continuously across operations, including during acquisitions and when establishing new or changed activities. In our updated (second half 2025+first half 2026) Scenario analysis as part of our IFRS S2 Resilience assessment, we assessed environmental DIROs. This scenario/resilience analysis did not assess specific sites, assets or activities granularly; instead, it covered regions where Saab operates and how climate-related DIROs might impact operations and Value Chains (VC) there under different scenarios. The Group's risk methodology is defined in the company-wide process Manage Risk & Opportunities (HOW-0025),

covering risk identification, analysis, strategy development, action definition and regular monitoring. Opportunities follow the same process. The organization assesses risk sources, causes and potential consequences for identified areas of impact. Impact and likelihood are evaluated against predefined criteria and rated very low, low, medium or high. Preventive and mitigating controls are assessed qualitatively and quantitatively, with risk levels and priorities documented in Saab's risk register. The process is integrated into Saab's company-wide risk management framework (ISO 31000:2009), where climate-related risks are assessed alongside and similarly to other business risks to determine their relative significance. Opportunities are assessed using the NABC (Need, Approach, Benefit, Competition) model and an Innovation Matrix. Based on these assessments, Saab's Innovation and Technology Council determines which initiatives receive funding for further development. Saab's most critical risks, including climate-related risks, are consolidated through the Enterprise Risk Management process (HOW-0273), providing top-down and bottom-up perspectives. Together with HOW-0025, HOW-0273 sets out the policy elements governing how DIROs are identified, assessed and monitored. Risks are categorized as Strategic, Political, Operational, Financial, or Compliance. [redacted] *Scenario analysis tests the resilience of Saab's strategy and assesses potential future strategic and financial impacts under favorable and unfavorable scenarios, informing the DIRO assessment. Increased frequency of heavy rainfall events is used as an early warning indicator, among other sources; for this indicator Mean Projections (CMIP6) in the World Bank's Climate Knowledge Portal. Specific ecological thresholds or tipping points are currently not used in the assessment. Dependencies are evaluated during acquisition due diligence, establishment of new sites and operations, and product design. Saab also conducts a double materiality assessment under CSRD to assess impacts, risks, opportunities and dependencies across operations and VC. Process remained unchanged during reporting year as it was deemed fit for purpose. Our DIRO assessment covers all Direct Operations and our downstream VC (direct delivery to customers). Tier 2+ upstream suppliers are excluded, hence Partial coverage, due to data gaps and lower environmental relevance than other VC areas, unless potentially substantive to EBIT.*
[Add row]

(2.2.7) Are the interconnections between environmental dependencies, impacts, risks and/or opportunities assessed?

(2.2.7.1) Interconnections between environmental dependencies, impacts, risks and/or opportunities assessed

Select from:
☑ Yes

(2.2.7.2) Description of how interconnections are assessed

The interconnections between sources of risk, areas of impacts, their causes and potential consequences are assessed as part of the environmental assessment process described in 2.2.2. Risks are documented and managed in our Risk Register. The process evaluates environmental issues in an integrated manner by considering how dependencies and impacts related to one environmental issue may influence risks and opportunities related to other environmental issues. Subject matter expert highlights dependencies, impacts, risks and/or opportunities on a case-by-case basis. The methodology is based on the organization's enterprise risk management process, materiality assessment approach aligned with ESRS and relevant environmental assessment frameworks and guidance, where applicable. For instance, Saab evaluated its reliance on raw materials within the supply chain when assessing risks and opportunities related to climate change. Likewise, if the company's operations - either directly or through its value chain - negatively impact on the environment, stricter regulations in these areas could lead to higher operational costs or potential reputational damage. Similarly, potential trade-offs and synergies between climate mitigation actions and other environmental impacts are considered when evaluating opportunities and defining responses. Due to the challenges with our global value chain, including differences in political agenda,

technical maturity levels and resource availability, we have identified a need to evaluate DIRO's on a case-by-case basis. This is done to ensure that local circumstances and specific dependencies are considered appropriately. The approach enables us to identify relevant interconnections between environmental issues while recognizing that risks and opportunities may vary depending on local and operational conditions. This methodology is embedded in the assessment process outlined in section 2.2.2, ensuring consistency across disclosures. The outcomes are considered together in the identification and prioritization of environmental risks and opportunities.
[Fixed row]

(2.3) Have you identified priority locations across your value chain?

(2.3.1) Identification of priority locations

Select from:
☑ Yes, we are currently in the process of identifying priority locations

(2.3.2) Value chain stages where priority locations have been identified

Select all that apply
☑ Direct operations

(2.3.3) Types of priority locations identified

Sensitive locations
☑ Areas important for biodiversity

Locations with substantive dependencies, impacts, risks, and/or opportunities
☑ Locations with substantive dependencies, impacts, risks, and/or opportunities relating to water
☑ Locations with substantive dependencies, impacts, risks, and/or opportunities relating to biodiversity

(2.3.4) Description of process to identify priority locations

Saab is in the beginning stages of identifying priority locations for biodiversity in our direct operations. A risk-based approach is used to identify and evaluate Saab sites. The LEAP methodology is used to locate interfaces with nature, evaluate impact and dependencies, assess risks and opportunities and prepare strategies and

monitor frameworks. Some water aspects have been considered as well, including emissions to water, water supply and flooding. Interviews and workshops have also been conducted to collect qualitative data. Continued work to identify priority locations and to improve the process will be conducted in the future.

(2.3.5) Will you be disclosing a list/spatial map of priority locations?

Select from:

☑ No, we do not have a list/geospatial map of priority locations

[Fixed row]

(2.4) How does your organization define substantive effects on your organization?

Risks

(2.4.1) Type of definition

Select all that apply

☑ Qualitative

☑ Quantitative

(2.4.2) Indicator used to define substantive effect

Select from:

☑ EBITDA

(2.4.3) Change to indicator

Select from:

☑ % decrease

(2.4.4) % change to indicator

Select from:

☑ 1-10

(2.4.6) Metrics considered in definition

Select all that apply

☑ Frequency of effect occurring

☑ Time horizon over which the effect occurs

☑ Likelihood of effect occurring

(2.4.7) Application of definition

A risk is considered substantive based on a combined qualitative and quantitative assessment under Saab's enterprise risk management process (see 2.2.2). [redacted] *Likelihood and impact are also rated qualitatively as very low, low, medium, or high against predefined criteria, incorporating the frequency and time horizon over which the effect is expected to occur; risks are categorized as Strategic, Political, Operational, Financial, or Compliance and documented with their ratings in Saab's risk register. This combined approach means a risk may be reported as substantive based on its qualitative rating, its quantified financial effect, or both. For example, the risk types and rating scales (magnitude and likelihood) used for the risks reported in 3.1.1 draw on this same framework. Climate-related risks, including the risk that Saab's Scope 1 and 2 emissions reduction targets (4.2% annually, see 2.1) are not met, are assessed through this same enterprise-wide process rather than a climate-specific threshold, ensuring consistent treatment alongside Saab's other risks. The methodology and thresholds are reviewed as part of Saab's ongoing risk management process; both remained unchanged during the current reporting year, having been assessed as fit for purpose. Material risks and their financial implications are communicated to the market on a quarterly basis as part of Saab's financial reporting.*

C4. Governance

(4.1) Does your organization have a board of directors or an equivalent governing body?

(4.1.1) Is there board-level oversight of environmental issues within your organization?

	Board-level oversight of this environmental issue
Climate change	*Select from:* ☑ Yes
Biodiversity	*Select from:* ☑ Yes

[Fixed row]

(4.1.2) Identify the positions (do not include any names) of the individuals or committees on the board with accountability for environmental issues and provide details of the board's oversight of environmental issues.

Climate change

(4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

☑ Board chair

☑ Chief Executive Officer (CEO)

(4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

☑ No

(4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

Select from:

☑ Scheduled agenda item in every board meeting (standing agenda item)

(4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

☑ Overseeing and guiding scenario analysis

☑ Overseeing the setting of corporate targets

☑ Monitoring progress towards corporate targets

☑ Approving corporate policies and/or commitments

☑ Reviewing and guiding innovation/R&D priorities

☑ Overseeing and guiding acquisitions, mergers, and divestitures

☑ Overseeing and guiding the development of a climate transition plan

☑ Reviewing and guiding the assessment process for dependencies, impacts, risks, and opportunities

☑ Approving and/or overseeing employee incentives

☑ Overseeing and guiding major capital expenditures

☑ Monitoring the implementation of the business strategy

☑ Monitoring the implementation of a climate transition plan

☑ Overseeing and guiding the development of a business strategy

(4.1.2.7) Please explain

The Board of Directors is involved in guiding and reviewing the policies, and strategic planning throughout the year and is by that overseeing and guiding scenario analysis as also the climate transition plan, which is based on assessed impact, dependencies, risks and opportunities. The climate objectives including priorities within R&D and innovation are part of the business plan including strategy, which is prepared by the Chief Strategy Officer, and followed-up and reviewed at the Group management meetings. The CEO reports current issues including sustainability issues to the Board of directors, which meets every other month. In addition, at least annually, updated Sustainability Strategy scorecards, including all environmental objectives, are presented by the Chief Sustainability Officer. An annual summary of the climate objective, climate risks and opportunities and other focus issues is prepared for the Annual and sustainability report which is approved by the Executive Group Management and the Board of Directors. Climate-related risks have been taken into account in the process of acquisitions during 2025. The top risks and uncertainties, and how they are managed, are regularly reported to Group Management, the Audit Committee and the Board of Directors. The Executive Group Management monitors and oversee the progress against the climate-related goals and targets quarterly as one of the KPI´s in Saab´s quarterly report. The Executive Group Management oversee climate issues in acquisitions, merges and divestures as part of the DD process and also monitors the transition plan on-going. The Board approves the Group's climate-related targets, including the science-based target, upon recommendation from Executive Group Management. As an example, the Board of Directors proposed that the Annual General Meeting 2025 resolve to adopt long-term incentive program for 2026 for senior executives and key employees including monetary incentives for emission reductions within parts of our scope 1 and 2 science-based target. The Board considered trade-offs associated

with climate initiatives as part of its oversight of sustainability and business strategy. For example, in decisions related to the continued transition from fossil-fueled company vehicles to electric vehicles and investments in solar power installations, the Board evaluated the higher upfront capital and implementation costs against expected long-term benefits such as reduced greenhouse gas emissions, lower operating costs, enhanced regulatory preparedness, and alignment with customer and stakeholder expectations. Board-level oversight covers Saab's direct operations and downstream value chain; upstream coverage is partial, reflecting limited visibility beyond Tier 1 suppliers, consistent with the boundary applied in our value chain assessment.

(4.3) Is there management-level responsibility for environmental issues within your organization?

	Management-level responsibility for this environmental issue
Climate change	*Select from:* ☑ Yes
Biodiversity	*Select from:* ☑ Yes

[Fixed row]

(4.3.1) Provide the highest senior management-level positions or committees with responsibility for environmental issues (do not include the names of individuals).

Climate change

(4.3.1.1) Position of individual or committee with responsibility

Executive level

☑ Chief Executive Officer (CEO)

(4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

☑ Managing environmental dependencies, impacts, risks, and opportunities

Policies, commitments, and targets

☑ Measuring progress towards environmental corporate targets

☑ Measuring progress towards environmental science-based targets

☑ Setting corporate environmental policies and/or commitments

☑ Setting corporate environmental targets

Strategy and financial planning

☑ Implementing a climate transition plan

☑ Implementing the business strategy related to environmental issues

☑ Managing acquisitions, mergers, and divestitures related to environmental issues

☑ Managing major capital and/or operational expenditures relating to environmental issues

Other

☑ Providing employee incentives related to environmental performance

(4.3.1.4) Reporting line

Select from:

☑ Reports to the board directly

(4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

☑ More frequently than quarterly

(4.3.1.6) Please explain

The CEO is the highest responsible for climate-related issues under the board of directors, since climate related issues are part of Saab's business strategy and are considered important for the company's long term success. The CEO is ultimately responsible for monitoring, assessing, and managing climate-related issues, including climate-related dependencies, impact, risks and opportunities. The CEO is also responsible to suggest employee incentives related to environmental

performance. The CEO leads the Executive Group Management team and reports risks and strategic issues to the Board of Directors continuously as relevant issues arise. The responsibility for climate issues lies with the CEO because it is of utmost importance for the company that the CEO has a complete picture of all issues incl. the climate related that can affect the business plan and can then also allocate the right resources to achieve the long-term strategies and goals. The CEO is also responsible for the integration of climate-related issues into the strategy and for setting and monitoring progress against climate-related targets. Most of the members of Executive Group Management team are members of the Sustainability Board. The Sustainability Board, established by the CEO, meets at least quarterly to review progress of the climate objectives and to adjust the strategy, ensuring close monitoring of the progress and objective achievement in the short, mid- and long-term.

(4.6) Does your organization have an environmental policy that addresses environmental issues?

	Does your organization have any environmental policies?
	Select from: ☑ Yes

[Fixed row]

(4.6.1) Provide details of your environmental policies.

Row 1

(4.6.1.1) Environmental issues covered

Select all that apply

☑ Climate change

(4.6.1.2) Level of coverage

Select from:

☑ Organization-wide

(4.6.1.3) Value chain stages covered

Select all that apply

☑ Direct operations

☑ Upstream value chain

☑ Downstream value chain

(4.6.1.4) Explain the coverage

The Supplier Code of Conduct emphasizes Saab's commitment to the environment, responsibility in its operations and a healthy working environment, including safe drinking water, sanitation and hygiene. It emphasizes the strategic approach to environmental protection and how it has been integrated into our processes and decision-making. Saab aims to minimize our environmental impact through various initiatives, including reducing energy consumption, promoting resource efficiency, and implementing environmentally friendly practices. The Supplier Code of Conduct highlights the importance of environmental aspects in Saab's value chain with no exclusions. We encourage our suppliers to adopt sustainable practices and improve their environmental performance. Saab actively engages with customers, stakeholders, and the wider community to promote environmental awareness and encourage collaboration on environmental issues. Saab has conducted a stakeholder dialogue and analyzed our company's impact, dependencies and challenges throughout the value chain in order to map out the most material topics. Impact on oceans and fresh water was considered in the materiality analysis, but not deemed material for Saab in the overall conclusion of the analysis. However, Saab's Supplier Code of Conduct states that suppliers are expected to establish plans for how to reduce the use of freshwater in areas vulnerable to scarcity of freshwater. It´s based on the UN Global Compact's ten principles.

(4.6.1.5) Environmental policy content

Environmental commitments

☑ Commitment to comply with regulations and mandatory standards

☑ Commitment to take environmental action beyond regulatory compliance

☑ Commitment to stakeholder engagement and capacity building on environmental issues

Climate-specific commitments

☑ Commitment to 100% renewable energy

☑ Commitment to net-zero emissions

Social commitments

☑ Adoption of the UN International Labour Organization principles

☑ Commitment to promote gender equality and women's empowerment

☑ Commitment to respect internationally recognized human rights

Additional references/Descriptions
☑ Description of dependencies on natural resources and ecosystems
☑ Description of impacts on natural resources and ecosystems
☑ Description of grievance/whistleblower mechanism to monitor non-compliance with the environmental policy and raise/address/escalate any other greenwashing concerns
☑ Reference to timebound environmental milestones and targets

(4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

Select all that apply
☑ Yes, in line with the Paris Agreement

(4.6.1.7) Public availability

Select from:
☑ Publicly available

(4.6.1.8) Attach the policy

saab_scoc.pdf
[Add row]

(4.11) In the reporting year, did your organization engage in activities that could directly or indirectly influence policy, law, or regulation that may (positively or negatively) impact the environment?

(4.11.1) External engagement activities that could directly or indirectly influence policy, law, or regulation that may impact the environment

Yes

☑ Yes, we engaged directly with policy makers

☑ Yes, we engaged indirectly through, and/or provided financial or in-kind support to a trade association or other intermediary organization or individual whose activities could influence policy, law, or regulation

(4.11.2) Indicate whether your organization has a public commitment or position statement to conduct your engagement activities in line with global environmental treaties or policy goals

Select from:

☑ Yes, we have a public commitment or position statement in line with global environmental treaties or policy goals

(4.11.3) Global environmental treaties or policy goals in line with public commitment or position statement

Select all that apply

☑ Paris Agreement

(4.11.4) Attach commitment or position statement

Commitment_Fossilfritt Sverige.pdf

(4.11.5) Indicate whether your organization is registered on a transparency register

Select from:

☑ Yes, the intermediary organization we engage through is registered

(4.11.6) Types of transparency register your organization is registered on

Select all that apply

☑ Voluntary government register

(4.11.7) Disclose the transparency registers on which your organization is registered & the relevant ID numbers for your organization

EU transparency register with ID number 86477889163-49.

(4.11.8) Describe the process your organization has in place to ensure that your external engagement activities are consistent with your environmental commitments and/or transition plan

At the EU level, Saab is listed in the European Commission's Transparency Register. This is a pre-requisite for a professional, credible and sustainable strategic communication and advocacy work in relation to the EU institutions. Saab actively works to raise awareness about ways in which transparency can be improved between industry and the EU institutions since this contributes to upholding fundamental principles of non-discrimination, equal treatment, resource efficiency, which in turn contributes to better and more sustainable legislation, policy and decision-making processes. Saab is active, both on an individual company basis and through its European Industry Association, ASD. The objective of our work towards the EU institutions is to raise awareness by informing officials and decision makers about important developments in our industry, to provide facts-based, legally and economically sound information and recommendations that can support the EU institutions with their tasks, and hence facilitate the shaping, adoption and implementation of legislation and policy of importance to our industry, including environmental and sustainability initiatives. Through our work, we seek to ensure that our internal efforts, goals, strategies (including identified dependencies, impacts, risks and opportunities) are up to date, take into consideration and comply with EU legislation and policy of relevance to our industry as well as to Saab's individual activities. Saab has a strategic management process in place to ensure a common approach ensuring that our direct and indirect activities which influence policy are consistent with our overall environmental strategy, including water commitments. If inconsistencies were to be discovered, an appropriate response/action such as for example a revision of Saab's policy/strategy is considered, alternatively the development of a strategy to influence the external body through the appropriate Trade association representative and other Trade association members. Saab has committed to contributing to the Swedish Parliament's goal of becoming fossil free by 2045 at the latest, and has made a public statement through the governmental organization Fossilfritt Sverige (Fossil Free Sweden).
[Fixed row]

(4.12) Have you published information about your organization's response to environmental issues for this reporting year in places other than your CDP response?

Select from:
☑ Yes

(4.12.1) Provide details on the information published about your organization's response to environmental issues for this reporting year in places other than your CDP response. Please attach the publication.

Row 1

(4.12.1.1) Publication

Select from:

☑ In mainstream reports

(4.12.1.2) Is your publication in line with a standard or framework?

Select from:

☑ Yes

(4.12.1.3) Standard or framework the publication is in line with

Select all that apply

☑ ESRS

☑ TCFD

(4.12.1.4) Environmental issues covered in publication

Select all that apply

☑ Climate change

(4.12.1.5) Status of the publication

Select from:

☑ Complete

(4.12.1.6) Content elements

Select all that apply

☑ Governance

☑ Risks & Opportunities

☑ Strategy

☑ Greenhouse gas emissions figures

☑ Climate-related targets

(4.12.1.7) Page/section reference

27; 47-49; 90-95; 129-137

(4.12.1.8) Attach the relevant publication

20260303-saab-publishes-its-2025-annual-report-en-0-5316807.pdf

(4.12.1.9) Comment

The attached Annual and Sustainability Report may be referenced for details related to Climate change and GHG emissions performance, strategy and governance. [Add row]

C5. Business strategy

(5.1) Does your organization use scenario analysis to identify environmental outcomes?

Climate change

(5.1.1) Use of scenario analysis

Select from:

☑ Yes

(5.1.2) Frequency of analysis

Select from:

☑ Annually

[Fixed row]

(5.1.1) Provide details of the scenarios used in your organization's scenario analysis.

Climate change

(5.1.1.1) Scenario used

Climate transition scenarios

☑ IEA NZE 2050

(5.1.1.3) Approach to scenario

Select from:

☑ Qualitative and quantitative

(5.1.1.4) Scenario coverage

Select from:

☑ Organization-wide

(5.1.1.5) Risk types considered in scenario

Select all that apply

☑ Policy

☑ Market

☑ Reputation

☑ Technology

(5.1.1.6) Temperature alignment of scenario

Select from:

☑ 1.5°C or lower

(5.1.1.7) Reference year

2020

(5.1.1.8) Timeframes covered

Select all that apply

☑ 2025

☑ 2030

☑ 2040

☑ 2050

☑ 2060

☑ 2070

☑ 2080

☑ 2090

☑ 2100

(5.1.1.9) Driving forces in scenario

Finance and insurance

☑ Cost of capital

Stakeholder and customer demands

☑ Consumer sentiment

☑ Consumer attention to impact

☑ Impact of nature footprint on reputation

Regulators, legal and policy regimes

☑ Methodologies and expectations for science-based targets

Direct interaction with climate

☑ On asset values, on the corporate

(5.1.1.10) Assumptions, uncertainties and constraints in scenario

In this scenario, we assume an orderly transition to limit global warming to below 1.5°C. The scenario assumes a rise in climate policy ambition and coordinated, global climate action to start gradually in immediate future. This scenario is dominated by transitional risks and opportunities, which are evaluated both quantitatively and qualitatively. The 1.5°C. scenario assumes that global CO2-emissions peaked in 2020 and decline fast. A high carbon price is introduced in most economies, and global power is mostly generated using renewables (incl. energy usage and mix) and technology development. Due to low demand, fossil fuel prices are low. Customers are increasingly climate-conscious and require more from Saab. Government and private investors prefer "Green companies". Financial markets respond strongly, with the cost of capital decreasing for low-carbon investments and rising for carbon-intensive assets. Consumer sentiment and attention to environmental and social impacts intensify, with reputational risks growing for companies with poor nature footprints or inequitable practices. Regulatory expectations around science-based targets become more stringent, and physical climate risks increasingly affect asset values and corporate viability. Confidence in climate governance influences stakeholder behavior and investment flows, with high-intensity forces driving rapid change and severe consequences for laggards. This scenario is based on IEA Net Zero emissions by 2050 (NZE). Uncertainties remain around policy implementation speed, technological scalability, regional consumer behavior, and financial market stability. Constraints such as data gaps and uneven regulatory enforcement may affect scenario outcomes. For example, one national/regional assumption and uncertainty is that the grid will be more strained unless there is significant development on the grid to expand capacity, as electrification will increase under an NZE scenario. We also assume Sweden's continued high dependence on hydropower making electricity supply sensitive to shifting precipitation and snowmelt patterns, while accelerated electrification of facilities and vehicle fleet increases exposure to grid capacity and price fluctuations.

(5.1.1.11) Rationale for choice of scenario

The IEA NZE 2050 scenario was used to test the resilience of Saab's strategy and better understand future strategic and financial impacts under accelerated decarbonization pathways, in scenarios that are both favorable and unfavorable relative to current frameworks. The analysis evaluated our ability to maintain profitability and competitiveness under assumptions of more stringent regulation, changing customer preferences, and growing demand for low-carbon solutions, assessing the resilience of our own operations, products and investments. The scenario is reflected in the Group's financial planning assumptions through expected increases in operating costs and capital expenditures related to energy consumption and energy efficiency. The Group also considers increased investments in energy efficiency, electrification and alternative energy solutions as part of its investment priorities to reduce exposure to future energy price increases and potential supply constraints. These assumptions are considered in the Group's financial planning and investment decisions over the relevant planning horizon. In the 1.5°C scenario, the main climate-related risks are transitional and related to policy, market, reputation and technology aspects. To address its transitional risks, Saab has committed to reducing our Scope 1 and 2 greenhouse gas emissions by 42 per cent by 2030, and for Scope 1, 2 and 3 to net zero by 2050. This scenario supports Saab's climate-related opportunities, which are mainly related to developing climate-smart products and services. The 1.5ºC scenario assumes meeting the goals set in the Paris Agreement, with climate change mitigation through policy changes aligned with Saab's Net-Zero target. Saab has analysed how climate change may impact its operations and value chain, as well as physical and transitional risks and opportunities, using the IEA Net Zero Emissions by 2050 (NZE) scenario, referenced alongside other relevant sources. For example, Saab has assessed how the EU Circular Economy Action Plan may affect its products and the opportunities connected to it.

Climate change

(5.1.1.1) Scenario used

Physical climate scenarios

☑ RCP 8.5

(5.1.1.2) SSPs used in conjunction with scenario

Select from:

☑ SSP5

(5.1.1.3) Approach to scenario

Select from:

☑ Qualitative and quantitative

(5.1.1.4) Scenario coverage

Select from:

☑ Organization-wide

(5.1.1.5) Risk types considered in scenario

Select all that apply

☑ Acute physical

☑ Chronic physical

☑ Policy

☑ Market

(5.1.1.6) Temperature alignment of scenario

Select from:

☑ 4.0ºC and above

(5.1.1.7) Reference year

2020

(5.1.1.8) Timeframes covered

Select all that apply

☑ 2025

☑ 2030

☑ 2040

☑ 2050

☑ 2060

☑ 2070

☑ 2080

☑ 2090

☑ 2100

(5.1.1.9) Driving forces in scenario

Local ecosystem asset interactions, dependencies and impacts

☑ Changes to the state of nature

☑ Number of ecosystems impacted

☑ Climate change (one of five drivers of nature change)

Finance and insurance

☑ Sensitivity of capital (to nature impacts and dependencies)

Stakeholder and customer demands

☑ Impact of nature footprint on reputation

Regulators, legal and policy regimes

☑ Methodologies and expectations for science-based targets

Direct interaction with climate

☑ On asset values, on the corporate

Macro and microeconomy

☑ Domestic growth

(5.1.1.10) Assumptions, uncertainties and constraints in scenario

The 4.0ºC business-as-usual scenario is dominated by increasing physical risks, due to a lack of coordinated policy action to limit climate change. In this scenario, economic growth is preferred over climate action and overconsumption of resources continues. The world continues to be dependent on fossil fuels, and only modest rates of technological change and energy intensity improvements occur. Climate change, as one of the five key drivers of nature loss, accelerates degradation across ecosystems, with a growing number of local ecosystems impacted. Biodiversity loss and reduced ecosystem services increasingly affect consumer sentiment and reputational risk, particularly for companies with high nature footprints or where degradation directly affects quality of life. These pressures reduce domestic growth potential and strain infrastructure. As the globe warms, the severity and frequency of extreme weather events increase, and asset values and supply chains are increasingly disrupted, undermining corporate resilience and financial performance. Flooding, wildfires and water scarcity impact Saab's operations and value chain; exposure varies by region, with the United States, India and Australia most exposed to storm, high-wind and tornado risk, and Sweden, the UK, South Africa and Brazil to heavy rainfall and flooding. Financial institutions begin to reassess the cost of capital based on exposure to nature-related risks and dependencies, with capital becoming more sensitive to ecosystem degradation. Regulatory expectations around science-based targets for both climate and nature intensify, though enforcement remains uneven. Public confidence in climate and nature governance weakens, further amplifying uncertainty. The ambition for economic growth is not met, as GDP losses occur due to increased physical risks as temperatures rise, quantifying the potential impact on Saab's financials. This scenario is based on the IPCC RCP 8.5 pathway combined with the SSP5 socioeconomic pathway (SSP5-8.5). Uncertainties in this scenario include the pace and consistency of future policy responses, the rate of low-carbon technology adoption even absent coordinated climate policy, the scale and direction of climate-driven migration, and shifts in consumer behavior as physical impacts become more visible. Model-level constraints include the mismatch between SSP5-8.5's regional-scale projections and site-specific conditions, and gaps in data quality for less-studied geographies.

(5.1.1.11) Rationale for choice of scenario

The RCP 8.5 scenario was selected to test Saab's strategy resilience and better understand future strategic and financial impacts in scenarios that are both favorable and unfavorable relative to current frameworks. The 4.0°C scenario is a business-as-usual scenario without ambitious climate policy change and has no direct connection to international agreements on climate change. This scenario is relevant in assessing our organization's resilience to climate-related changes, developments and uncertainties, as it provides an understanding of the financial impact of Saab's physical climate risks in a scenario where economic growth is prioritised over climate action and overconsumption of resources continues. Saab has analysed how climate change may impact its operations and value chain, as well as physical and transitional risks and opportunities, using the IPCC RCP 8.5 pathway combined with the SSP5 socioeconomic pathway (SSP5-8.5), and other relevant sources. This scenario is reflected in the Group's financial planning assumptions through expected increases in operating costs and capital expenditure related to supply chain resilience, inventory management and site diversification. The Group considers increased investment in supplier diversification and buffer stock capacity as part of its investment priorities to reduce exposure to climate-related disruption. These assumptions are considered in the Group's financial planning and investment decisions over the relevant planning horizon. For example, scenario analysis has identified risks and mitigation actions such as: an acute physical risk such as extreme weather can lead to disruption of the supply chain or cancellation of contracts (dependency on supplier delivery and adaptation to climate change); this can be mitigated by additional stockpiling to help sustain production over an extended period. It can also be mitigated by sourcing more locally and from suppliers with several production sites.
[Add row]

(7.30) Select which energy-related activities your organization has undertaken.

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of fuel (excluding feedstocks)	*Select from:* ☑ Yes
Consumption of purchased or acquired electricity	*Select from:* ☑ Yes
Consumption of purchased or acquired heat	*Select from:* ☑ Yes
Consumption of purchased or acquired steam	*Select from:* ☑ Yes

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of purchased or acquired cooling	*Select from:* ☑ Yes
Generation of electricity, heat, steam, or cooling	*Select from:* ☑ Yes