



Saab, Inc.

Grayling Project

U.S. National Defense

- The U.S. Department of Defense has identified munitions capacity as a key strategic challenge for the U.S. and is focused on increasing capacity
- It is critical for the DoD to have a robust and resilient domestic defense supply base capable of producing defense articles for current and future needs
- Saab is committed to helping the DoD in this effort to ensure a strong national defense
- Saab provides a range of systems designed to meet the challenges of defense and security; in the air, on land and at sea
- Saab is moving quickly to increase production and meet the urgent needs of our customers, building on our decades-long relationship with the U.S. military

Saab Engagements with Grayling

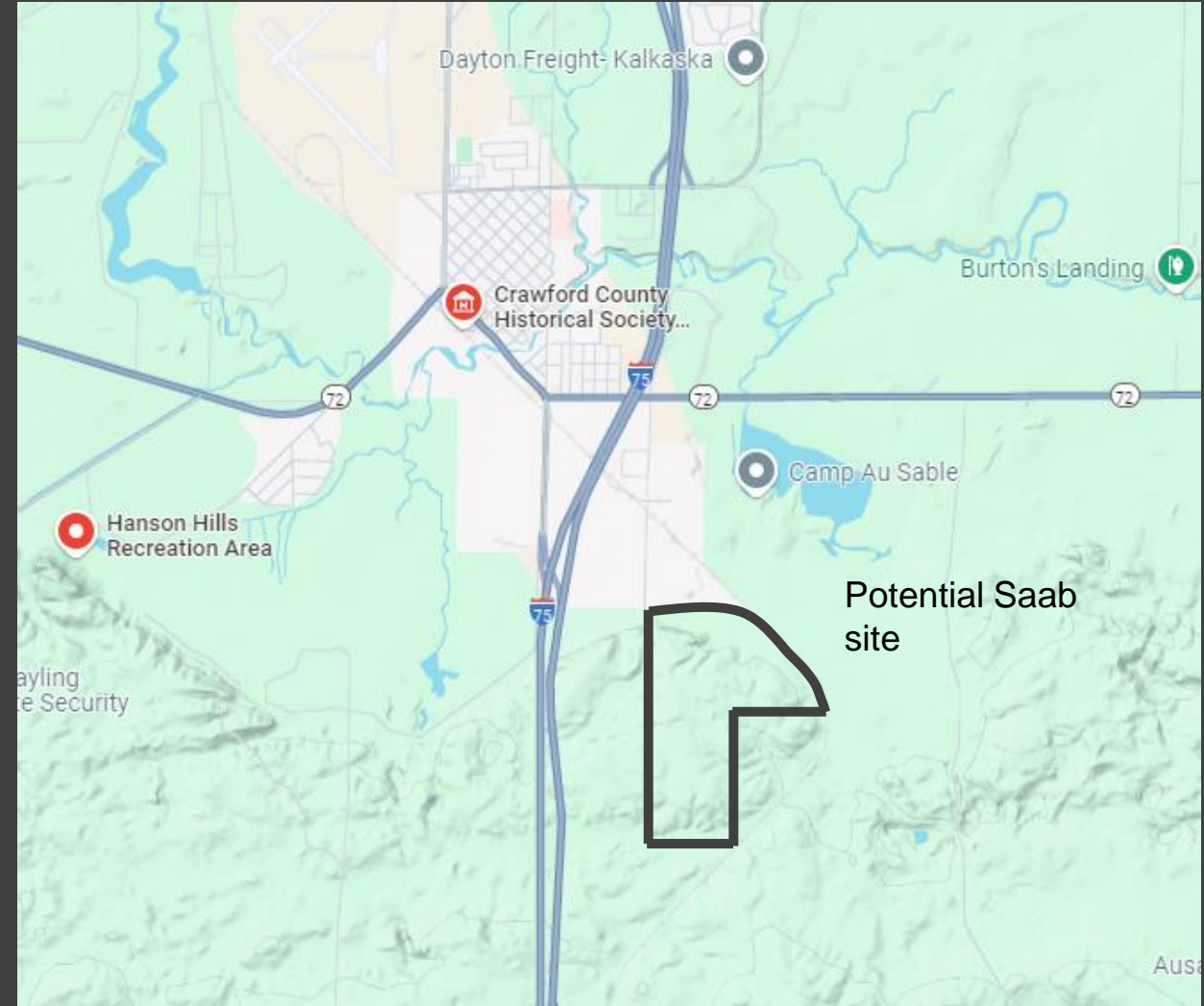
- **May:** Meeting to discuss potential partnership with Grayling
- **August – December:** Ongoing communication with local elected leaders, state officials and local business owners
- **September 10:** Grayling Community Leaders meeting
- **October 3:** Event in Detroit with Governor Whitmer and several local elected officials
- **November 19:** Grayling Community Open House
- **December 4:** Erik Smith (Saab, Inc. President and CEO) met with Sen. Peters and Rep. Bergman
- **December 16:** Saab community meeting in Grayling

Summary

- **Saab cares deeply** about playing a positive role in the communities where we live and work and in society as a whole. We invest in the local community and create jobs.
- We will hire **locally** for jobs at the facility.
- The potential site would **not expand Camp Grayling.**
- We would partner with Camp Grayling for system testing and training. The Camp Grayling testing range is designed and certified for the purpose of testing the munitions Saab would assemble at this facility.
 - The Ground Launched Small Diameter Bomb will not be tested at Camp Grayling or on the Saab site.
- The Grayling township commissioned an environmental stewardship study that Saab participated in. The report is final and shows there will be **no negative environmental impacts from our facility.**
 - The report has been provided to the Crawford County Economic Development Partnership and the Grayling Township Board.

Grayling site

- The land for the proposed facility is adjacent to the city of Grayling city limits
- The proposed site and surrounding land are zoned for either industrial or commercial use
- The potential site will be 380 acres, and we estimate our facility would use 60 acres. Our desire is to leave as much as the natural landscape as possible.
- The facility likely won't be visible from a public road



Workforce

- Saab will be hiring locally for upper management, middle management and skilled labor – specifically assemblers
- We expect employment of at least 70 full time positions
- Potential partnership with local community colleges such as Kirtland Community College for job training

Production Specifics

- The facility would be used for final assembly of munitions – no production of explosives. The work taking place would use hand tools
- Materials:
 - The materials used in the assembly of products include glues and epoxies
- Environmental impacts:
 - Waste from the new facility will be managed responsibly without impacting the local water or land
 - The facility will not produce explosives and will be used for final assembly only, therefore there is no risk of hazardous materials leaking into the environment
 - No water, soil or other kind of pollution is expected





SAAB

Thank You